

Building & Sustaining Responsive Virtual Cultures as a Coach

April 29, 2020

Crystal Xu, Education Elements, and Sam Brooks, Putnam County Schools

Zoom Etiquette



- Keep yourself on mute unless you're speaking
- Keep your video on if that feature is enabled. We'd love to see you!
- Use the chat function throughout the webinar to ask and answer questions



Share your name, role, and school

What is one word you think of when you hear the word **culture**?

Put your response in the chat box.

Chat

Record

1 1

Manage Participants

2.

Invite

~ Chat Type message here ...

Questions we will answer today

Education Elements Access today's slides: bit.ly/virtualcultureforcoaches

What are examples of key habits for coaches to adopt in order to build and sustain virtual culture?

What are reflections, tips and tricks for building culture from a district engaging in the work?

Team + Materials



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Access today's slides: bit.ly/virtualcultureforcoaches



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Partnership: Putnam & Ed Elements





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Times, they are a-changin'



A month ago, our work probably looked something like this.

Now it looks more like this...



...or maybe more like this.





Put your response in the chat box.

What are some things you're actively doing to stay connected to colleagues and students during this time?



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Maintaining a strong culture is more important than ever.

How might we recreate the feelings that were fostered in environments like these...





...when our interactions with our teams has to happen in more isolated ways?



In a low trust environment

No one wants to look	And they avoid this by
IGNORANT	Not asking questions
INCOMPETENT	Not admitting weakness or mistakes
INTRUSIVE	Not offering ideas
NEGATIVE	Not challenging the status quo



In a high trust environment

Psychological safety is strong...

Psychological safety is a belief that one will not be punished or humiliated for speaking up with ideas, questions, concerns, or mistakes

So leaders model, normalize, and value...

Sacred space for others to have equal talk time

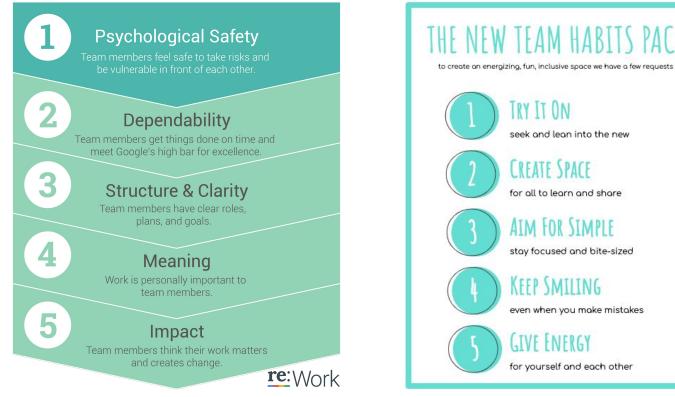
Modeling vulnerability by asking questions or sharing mistakes

Offering ideas as recommendations when guardrails are flexible

Challenging the status quo

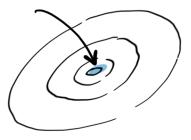


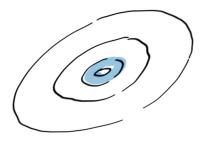
Successful Google Team Through New Team Habits

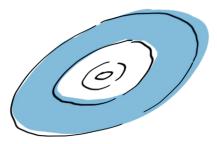




Small Habits Connect to a Larger Purpose









SMALL HABIT (Action)

5 Gratitude Calls or eCards

TINY RIPPLE EFFECT

(Reaction) Balanced Connection

BIG RIPPLE EFFECT

(Changed State) Working From Home



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5 Habits to Try as a Coach

Habit 1: Check In and Check Out

Habit 2: Listen More Than Lead

Habit 3: Getting Work Done in Meetings

Habit 4: Leveraging Passion and Ownership



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Habit 1: Check In & Check Out



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Check In & Check Out

Especially during times of stress, it's important to have relationships with others that promotes safety and openness

3 habits to try:

Start each meeting with a check-in question to build space to share, vent, and practice equal talk time

Use check-in questions to direct people's passion into service for the team Use check-in questions as a way to think outside of the box and brainstorm



Transition of Psychological Safety

Continue existing strategies for building trust and relationships virtually

Starting class with a high five and check in



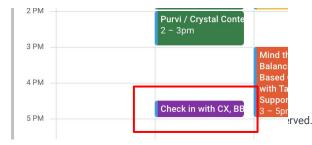
Chatting or checking in with colleagues in the hall



Share how you are feeling today in the chat



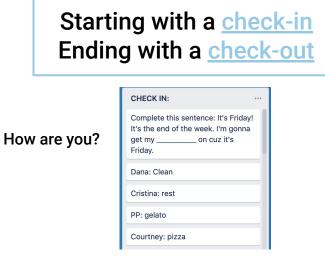
Putting reminders on you calendar check via phone, video, or text



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Psychological safety matters across roles

End with

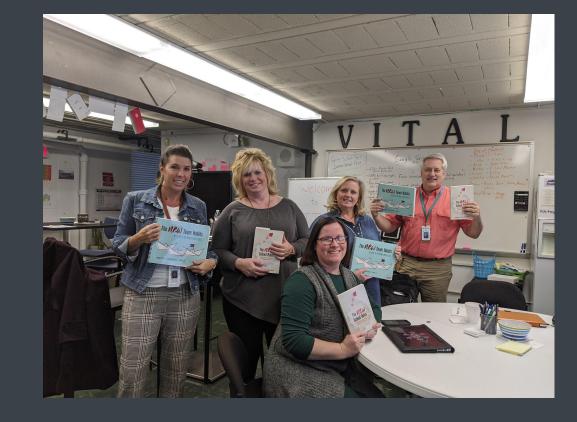




Coaches	All
Share stories of mistakes you've made as a teacher or as a coach	Model vulnerability
Support the development goals of the people you are supporting	Models making and learning from mistakes
Ensure that each person has "equal" talk time during meetings	Check in at the beginning of each meeting
Have methods to process	Check out at the end
Notice what teachers are doing well	

In Action @ Putnam

"We begin each meeting with a check-in and end all meetings with a quick check-out. This small tweak in our meeting process has sparked better conversations and psychological safety and the end result has been an increased focus on what is most important in our jobs, our students."





Thought Process Behind Check Ins

Must Do

- Build consistency, always do a check-in
- Try new check-in questions for every interaction
- Alter based on group size

May Do

- Determine the type of question based on group energy
- Have different people bring check-in questions
- Provide think time

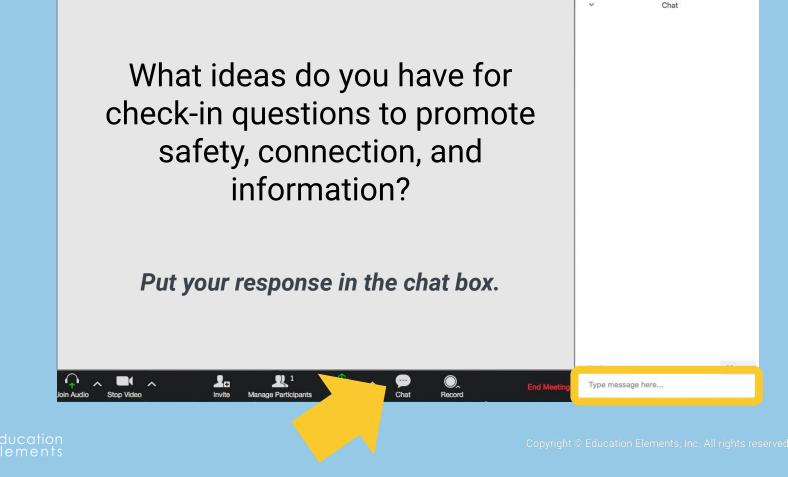
April 28th - EDD Quad Sync

Check-In- What is a book topic that you want to read but it isn't written yet?

- Justin T: Grandfather and the role he played in segregation in Missouri
- Dave: Urban school district with generational success
- Natalie Hall: TBD :)
- Crystal: metastudies on leadership and coaching

Agenda	
Check-in: These "uncertain times" have my feelings about achieving equity in schools	
[JT] DEI Circle Topics Top ◎ ♀ 5 	Which of the following options would "Fill Your Cup" this week?





Habit 2: Listen More Than Lead



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Listen More Than Lead

Especially during times of uncertainty, it's important to have relationships with others that makes others feel seen and listened to

3 habits to try:

Listen for passion and emotion in people's voices/ideas Repeating what you are hearing and have the camera on to see facial emotions Listen for the change in energy of the conversation between the group



In Action @ Putnam

"This was one I personally took on as a new #habit I wanted to work on in daily communications with my team and our district team. Intentional listening is something that has helped me to understand my TEAM better."



CHAMPION



Small Habits to Try

Take notes in meetings	Try outside of the box
in "email form"	roles in meetings
Have questions you	What do you
want to answer instead	understand better
of topics?	about your team?
Repeat what you are hearing in emotions and ideas	Make an emojis board for people to document their emotions during a meeting or week

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Check In

• If you had the power and resources to bring an idea to reality, what would it be?

Purpose of Call

- Overview of Restaurant a la EE vision
- Clarify timeline of action for the next four months (May-August)
- · Feedback on goals Keep, Tweak, Ditch or Object/ No Object
- Share roles and potential responsibilities based on interest
- Determine individual contribution and role reflection

Questions For Today

- Are we aligned and bought into the goals of this group?
- How to create intersectionality between the groups?
- What does it mean to be a lead link within the equity service line?
- Who is interested in each working group?

Roles for Virtual Session

Padlet Facilitator - have Padlet up on your computer

Documenter- document cross-functional team discussions in real-time in template

Screen Projector - have the agenda and powerpoint up

Ticking Bomb - timer for the group





Twitter Connect & ReConnect

What is one habit you want to try in the week?

Tag us + an accountability buddy @EE_CrystalX @vitalk12 @EdElements #NewTeamHabits





Sam & Crystal will reconnect and check in with you next week on your habit!

Habit 3: Getting Work Done in Meetings



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Do It In The Meeting

It's important to have meetings where people walk away feeling they are accomplishing the work in the virtual setting

3 habits to try:

Create breakout room during work time blocks Highlight the decisions/ questions at the beginning of the meeting and set meetings for 50 minutes Make a multiple roles in the meeting (time keeper, publisher, document camera) to support team health

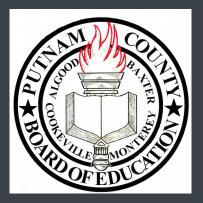


In Action @ Putnam

"Creating unique roles and giving team members the opportunity to own meeting roles has sparked a deeper interest and conversation in team objectives and created a closer team environment. They feel like they are a part of the meeting and not just attending"

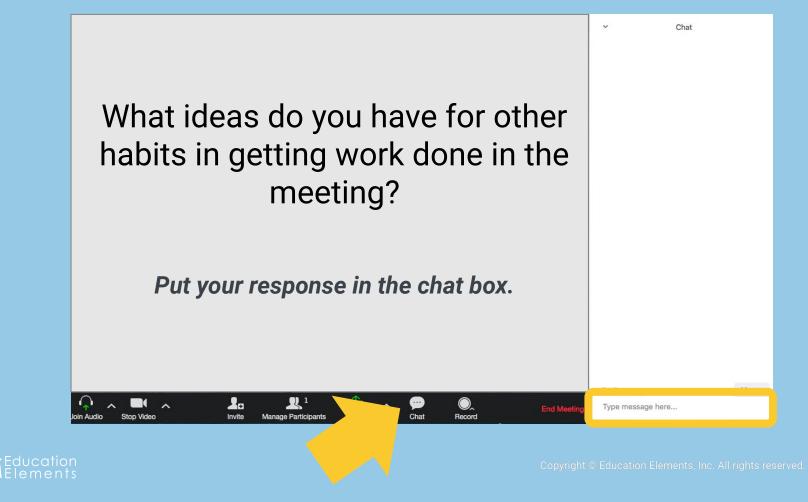












Habit 4: Leveraging Passion and Ownership



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Promote change, not perfection

Especially during uncertain times, it's important to leverage the mindset to promote ownership over accountability

3 habits to try:

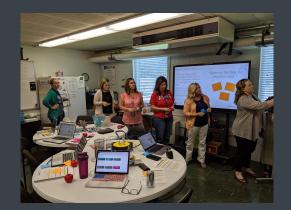
Focus celebrations and clarification around behaviors and habits, not deadlines

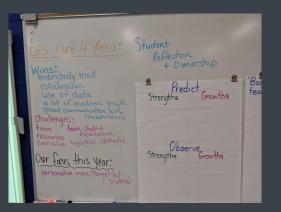
Celebrate responsiveness to change Align to individual professional growth goals and aspirations



In Action @ Putnam

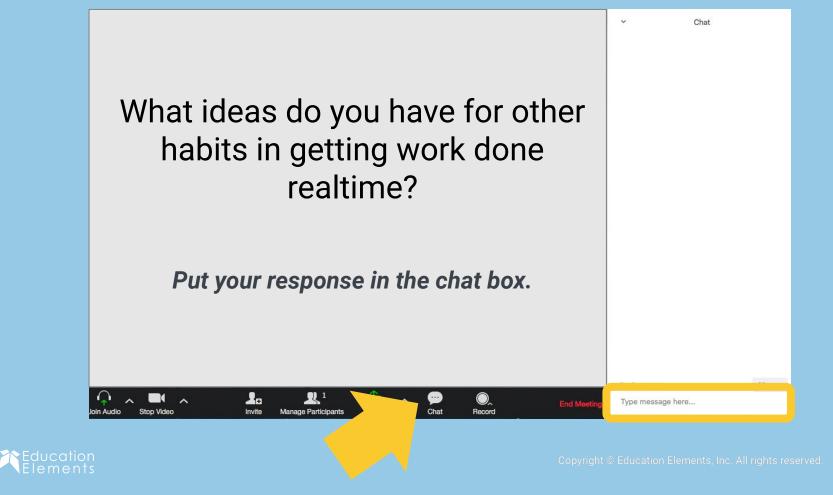
"Provide opportunities for growth. Give team members complete trust to lead a project and involve other team members in key roles that will create interdependence and promote team worth. Be sure and support the team, but do not lead it."







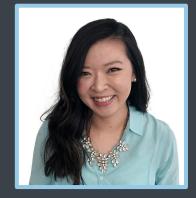




Keep the Conversation Going & Reconnect May 6th @ 3pm EST



If you are a leader in TN, join us every Thursday at 9 EST <u>bit.ly/fillyourcupTN</u>



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Thank You!

Stay safe, stay healthy!

Access today's slides: <u>bit.ly/virtualcultureforcoaches</u> Connect with Education Elements on social media to continue the conversation, or subscribe to our blog for more resources about educating through COVID-19.

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EDUCATING THROUGH COVID-19



Addressing The Widespread Impact of Coronavirus on Schools



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